## Managing Up, Down & Around



## Three Skills

- 1. Diagnose
- 2. Flex
- 3. Enroll

## **Action Plan**

Think of an upcoming conversation you will be having with your colleague, team member or manager.

Colleague's name:

What is the specific task you are focused on?

What is the development level of the individual?

What is my current leadership style that I'm using?

Is this a match? Yes / No

If no, what leadership style needs to be used?

How can I maximize the conversation's effectiveness? [2-3 lines]





**Development Levels**